2023 Half Year Financial Results

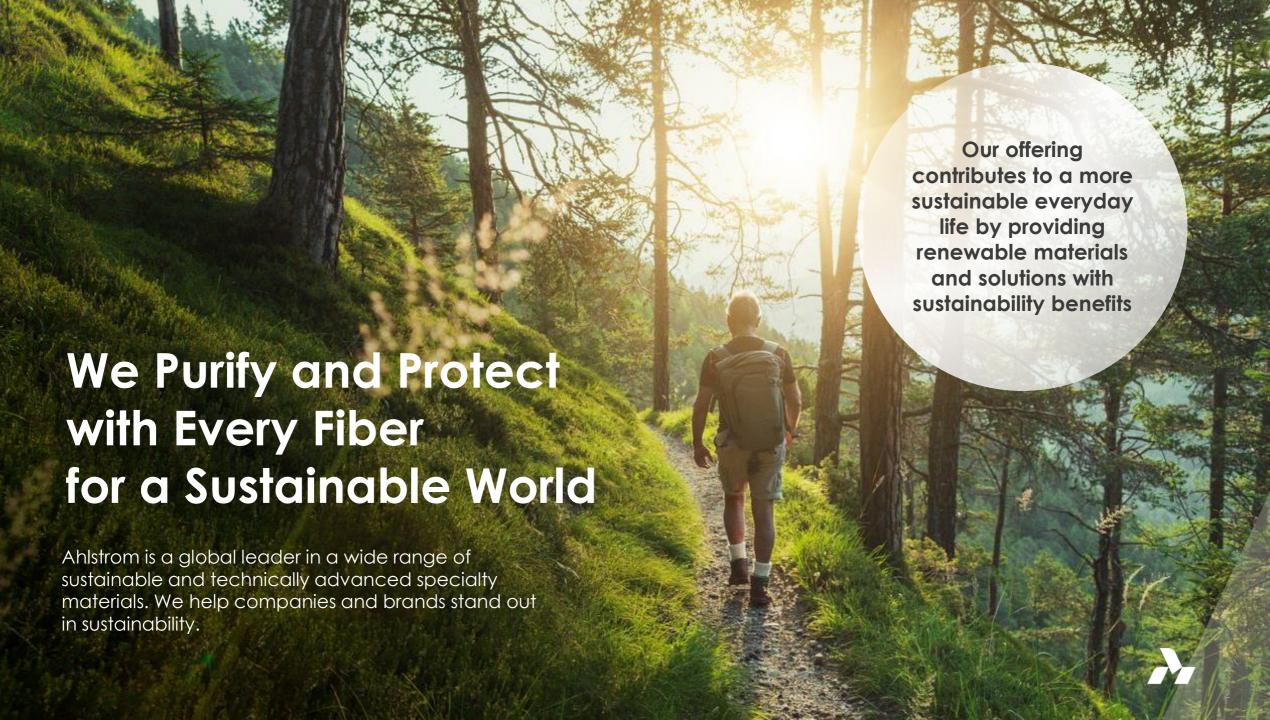
EARNINGS CALL PRESENTATION, AUGUST 30

Helen Mets, President & CEO Jorn P. Jensen, CFO

This presentation covers financial and other information of Ahlstrom Holding group of companies, consisting of Ahlstrom Holding 3 Oy (previously Ahlstrom-Munksjö Holding 3 Oy) as the parent company, Spa US Holdco Inc, and Ahlstrom Oyj (previously Ahlstrom-Munksjö Oyj) and its subsidiaries.

On January 16, 2023, the name was changed from Ahlstrom-Munksjö Holding 3 Oy to Ahlstrom Holding 3 Oy.

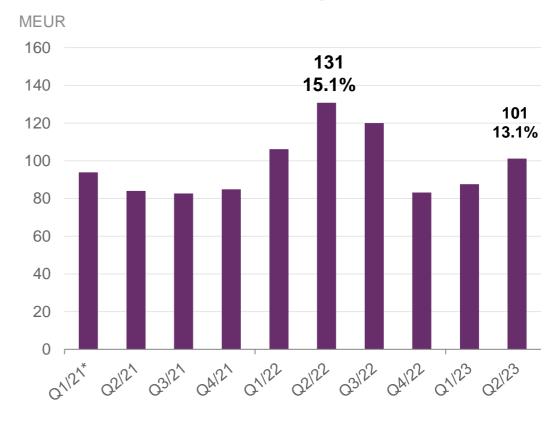




Transformation on track – increased margin while destocking continued in Q2 2023

- Progress continues on the transformation journey, driving margin improvement and successively lower transformation costs
- Performance underpinned by increased margin on variable costs per ton – a result of consistent transformation related initiatives. Well positioned for earnings growth when market recovers.
- Quarter on quarter comparable EBITDA improvement supported by lower variable costs. Operating cash flow improved from a weak first quarter
- Customer activity leveled off a gradual recovery is likely in the second half of the year
- Successful divestment of Stenay plant
- Changes in leadership team to support innovation and operational excellence efforts and people agenda

Comparable EBITDA and margin %

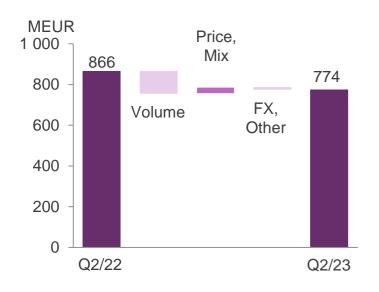




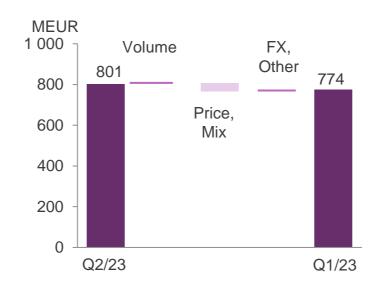
^{*} Ahlstrom-Munksjö Holding pro forma

Net sales affected by destocking – volumes stabilized in Q2 vs Q1

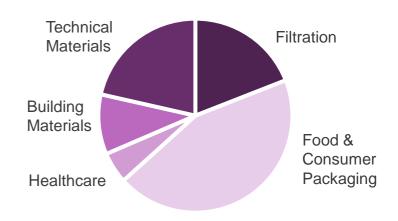
Net sales Q2 2023 vs Q2 2022



Net sales Q2 2023 vs Q1 2023

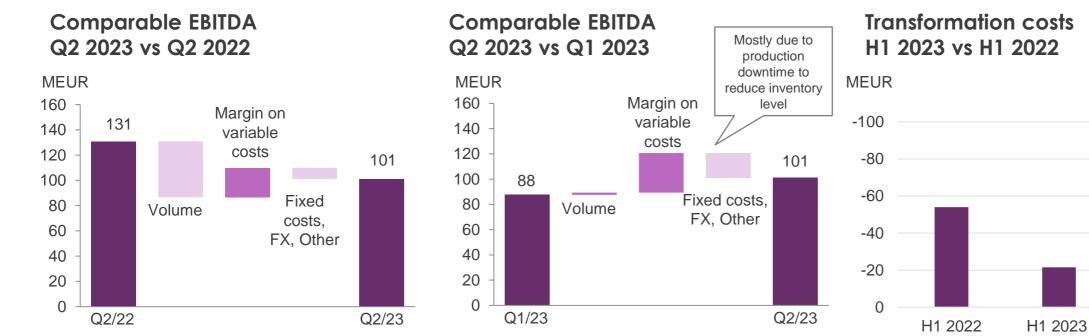


Breakdown of net sales H1 2023





Comparable EBITDA supported by higher MOVC per ton* – significant reduction in transformation costs

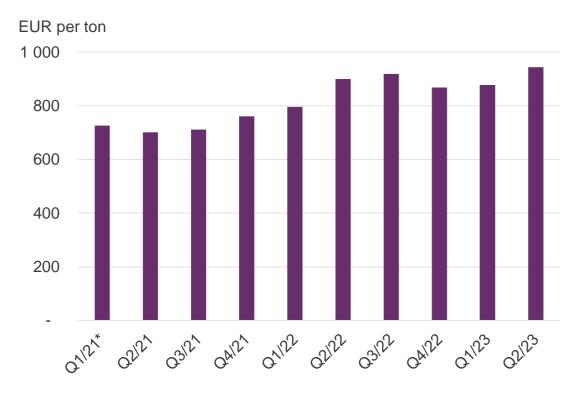




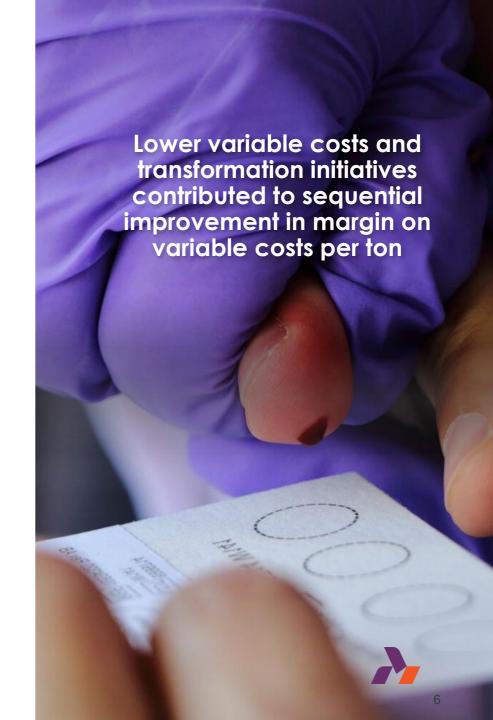
^{*} Margin on variable costs per ton

Increased margin on variable cost per ton

Margin on variable costs per ton



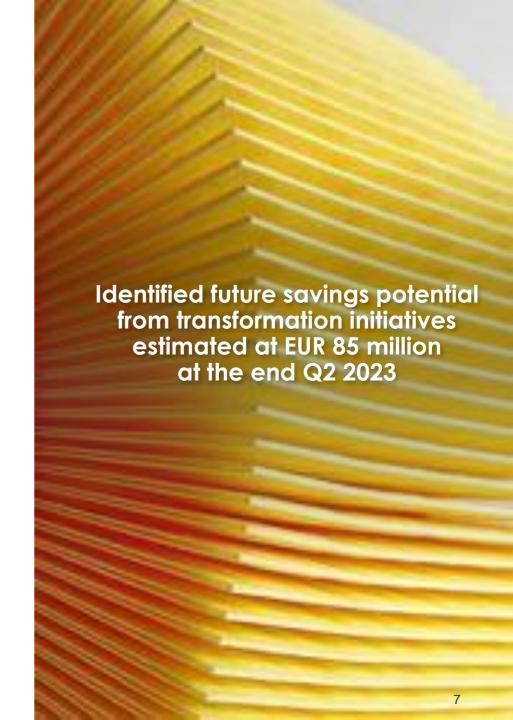
Continuing operations



Reconciliation of comparable EBITDA to adjusted EBITDA

MEUR	June 30, 2023
Comparable EBITDA, LTM	392
2022 initiatives	3 (1
2023 initiatives	64 (2
2024 initiatives	18 ⁽³
Total savings potential not in EBITDA	85
Adjusted EBITDA	477

- 1) Full run rate impact expected in 2023
- 2) Full run rate impact expected end of 2024
- 3) Impact planned to start 2024



Cash flow improved in the second quarter

MEUR	Q2 2023	Q1 2023	H1 2023
Comparable EBITDA	101.2	87.6	188.8
Items affecting comparability	-18.6	-11.1	-29.7
EBITDA	82.6	76.5	159.1
Change in working capital	13.5	-62.0	-48.6
Interest paid	-41.7	-26.3	-68.0
Taxes paid	-4.1	-7.3	-11.4
Adjustments, other	-0.7	-3.8	-4.5
Net cash from operating activities	49.5	-22.9	26.6
Capital expenditure	-48.8	-62.7	-111.5
Other		4.3	4.3
Net cash from investing activities	-48.8	-58.4	-107.2
Return of equity, dividends paid	-8.2	-8.3	-16.6
Changes in loans and other financing	55.1	-14.3	40.8
Net cash from financing activities	46.9	-22.6	24.3
Net change in cash	47.5	-103.9	-56.4

Operating cash flow improved from a weak first quarter which was significantly affected by short term incentive payments due to the strong results in 2022.

Capital expenditure-heavy first half including growth and sustainability related initiatives

Adjusted net indebtedness of EUR 1,787 million (1,688 on December 31, 2022) excluding the redemption liability of EUR 232 million for the minority shares

Net indebtedness to adjusted EBITDA ratio increased to 3.7 (3.1 on December 31, 2022)

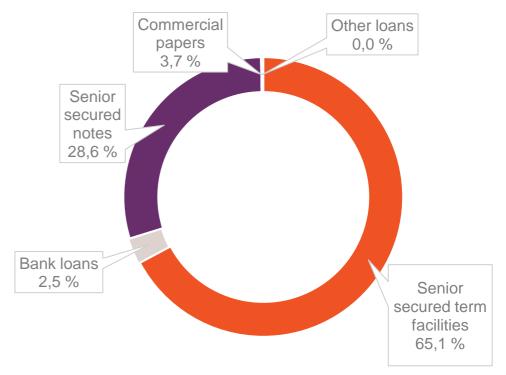
Comparative net operating cash flow for continuing operations not available



Debt structure as of June 30, 2023

- Financing of the Ahlstrom-Munksjö acquisition
 - Senior secured term facilities and two secured notes, maturing in 2028
- Renegotiated factoring facility to EUR 300 million in Q2 2021
- A Finnish Commercial Paper Program limited to EUR 300 million established in December 2021
- Interest expenses continuing operations EUR 138 million for the last twelve months
- Liquidity is good with cash and cash equivalents of EUR 178 million on June 30, 2023
- No major refinancing needs until 2027-28
- On June 30, 2023 the Group entered into agreement to raise EUR 75 million as an add on to its existing senior term loan facility. On July 12, the total amount, net of transaction costs was drawn.

Interest-bearing liabilities as of June 30, 2023





Conclusions

- Progress continues on our transformation journey, including lower transformation costs
- Performance underpinned by increased margin on variable costs per ton – a result of consistent transformation related initiatives. Well positioned for earnings growth when market recovers.
- Quarter on quarter comparable EBITDA improvement supported by lower variable costs. Operating cash flow improved from a weak first quarter.
- Customer activity levelled off in the second quarter
 a gradual recovery is likely in the second half of the year
- Continued investments in growth capabilities
- Long-term growth prospects remain good, our advanced fiber-based materials and our innovation power make us more relevant than ever before



Disclaimer

Acknowledgement: You must read the following before continuing. For the purposes of this notice, "Presentation" shall mean and include this document, any oral presentation of this document by any person, any question-and-answer session, hard copies of this document and any materials distributed at any such presentation or in connection with this document. By attending the meeting at which the Presentation is made, dialing into the teleconference during which the Presentation is made or reading, accessing or making any other use of the information made available in this Presentation, you acknowledge and irrevocably represent that you have read and understood these terms and conditions and you voluntarily and irrevocably accept and agree to be bound by them.

Purpose: Ahlstrom-Munksjö Holding 3 Oy and its group companies (collectively, "Bidco") has prepared this presentation and the information contained herein for general informational purposes only. This Presentation is being made available to existing and prospective lenders and noteholders, securities analysts, rating agencies and other eligible persons in connection with the reporting requirements under our principal financing arrangements. This Presentation may not be used for any other purpose.

No Offer: None of the information made available in this Presentation constitutes or forms part of, and is not made in connection with, any offer, invitation or recommendation to subscribe for, underwrite or otherwise acquire any securities of Bidco or any of its affiliates, nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any security, nor shall it or any part of it form the basis of or be relied upon as investment, legal, accounting, tax or other professional advice or in connection with any offer or sale of securities or any contract or commitment whatsoever. Any securities referred to herein have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or under the laws of any state or other jurisdiction of the United States. Distribution of this Presentation and any information contained in it in any other jurisdictions may be restricted by law. You must comply with all laws that apply to you in any place in which you buy, offer or sell any securities or access or possess the content contained in this Presentation. If you access this Presentation, you must inform yourself about and observe any such restrictions and seek appropriate independent professional advice where necessary.

Financial Information: This presentation contains certain unaudited pro forma financial information based on management accounts, pre-consolidation and audit adjustments. Bidco's auditors have not audited, reviewed, compiled or performed any procedures with respect to such unaudited pro forma financial information for the purpose of inclusion herein and accordingly, they have not expressed an opinion or provided any form of assurance with respect thereto. In addition, certain financial data included in this presentation consists of "non-IFRS financial measures." These non-IFRS financial measures may not be comparable to similarly-titled measures as presented by other companies, nor should they be considered as an alternative to the historical financial results or other indicators of the performance based on IFRS. You are cautioned not to place undue reliance on any non-IFRS financial measures and ratios included herein.

Forward-Looking Statements: Certain statements contained in this Presentation may be statements of future expectations and other forward-looking statements. The forward-looking statements include, but are not limited to, all statements other than statements of historical facts, including, without limitation, those regarding Bidco's future financial position and results of operations, strategy, plans, objectives, goals and targets and future developments in the markets where Bidco participates or is seeking to participate. You can identify these forward-looking statements by the use of words such as "aim," "anticipate," "seek," "should," "forecast," "guidance," "intend," "may," "objectives," "ongoing," "outlook," "plan," "potential," "project," "seek," "should," "tarticipate," "will," "would" or the negative version of these words or similar expressions. Any forward-looking statements in this Presentation are subject to a number of risks and uncertainties, many of which are beyond Bidco's control, that could cause Bidco's actual results and performance to differ materially from any expected future results or performance expressed or implied by any forward-looking statements. Due to such uncertainties and risks, you are cautioned not to place undue reliance on such forward-looking statements as a prediction of actual results. Bidco undertakes no obligation to update publicly or revise any information in the Presentation, whether as a result of new information, future developments or otherwise modified by subsequent releases or other updates.

No Representation or Warranty: This Presentation does not purport to be complete or exhaustive. The information and opinions in this Presentation are provided as at the date of this Presentation and are subject to change without notice. This Presentation will not be updated to reflect any subsequent development. Neither Bidco nor any of its affiliates makes any representation or warranty or other assurance, express or implied, that this Presentation or the information contained herein or the assumptions on which they are based are accurate, complete, adequate, fair, reasonable or up to date and they should not be relied upon as such. Neither Bidco nor any of its affiliates accepts any liability for any loss or damage (including any direct, indirect or consequential loss or damages) suffered by any person as a result of relying on all or any part of this document and any liability is expressly disclaimed. While Bidco uses reasonable efforts to obtain information from reliable sources, Bidco makes no representations or warranties as to the accuracy, reliability or completeness of any information or document in this Presentation obtained from outside sources. Unsourced statements should be understood to reflect the subjective beliefs, opinions, expectations or understandings of Bidco, which may be inaccurate.

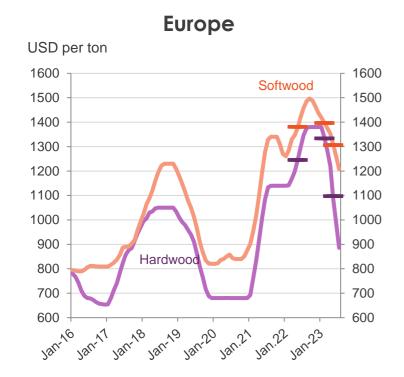
Market and Industry Data: To the extent applicable, the industry and market data contained in this document has come from official or third-party sources. Third-party industry publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of the fairness, quality, accuracy, relevance, completeness or sufficiency of such data. We have not independently verified the data contained therein. In addition, certain of the industry and market data contained in this document come from Bidco's own internal research and estimates based on the knowledge and experience of Bidco's management in the market in which Bidco operates. Such research and estimates, and their underlying methodology and assumptions, have not been verified by any independent source for accuracy or completeness and are subject to change without notice. Accordingly, undue reliance should not be placed on any of the industry or market data contained in this document. Although Bidco has obtained such information provided from sources that should be considered reliable, it cannot guarantee its accuracy or completeness. The information provided is purely of an indicative nature and is subject to change without notice at any time.



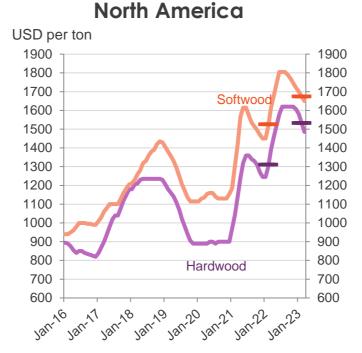
Appendix



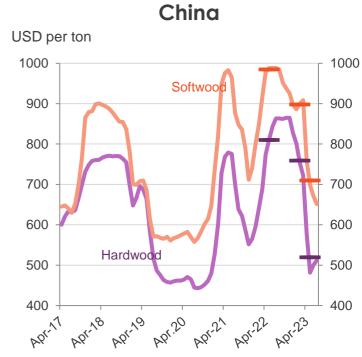
Market pulp prices



%	Q2 23/Q2 22	Q2 23/Q1 23
Hardwood	-12	-18
Softwood	-5	-6



%	Q2 23/Q2 22	Q2 23/Q1 23
Hardwood	-2	-17
Softwood	-1	-10



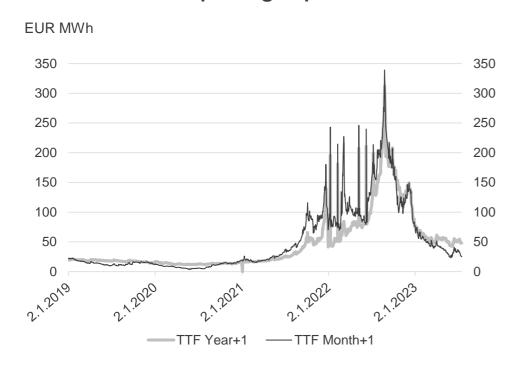
%	Q2 23/Q2 22	Q2 23/Q1 23
Hardwood	-36	-31
Softwood	-28	-21





European gas and power prices

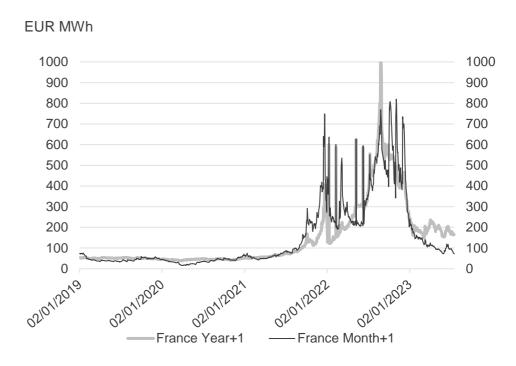
European gas prices



%	Q2 23 / Q2 22	Q2 23 / Q1 23
Year+1	-37	12
Month+1	-65	-34

Source: EnergyMarketPrice

French power prices

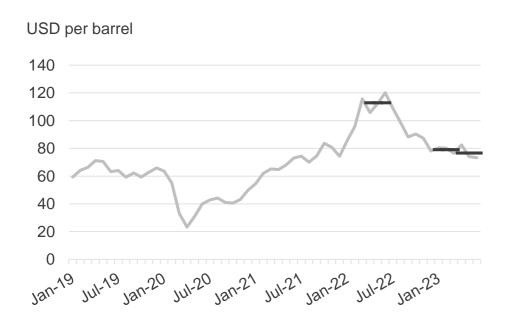


%	Q2 23 / Q2 22	Q2 23 / Q1 23
Year+1	-33	2
Month+1	-60	-35



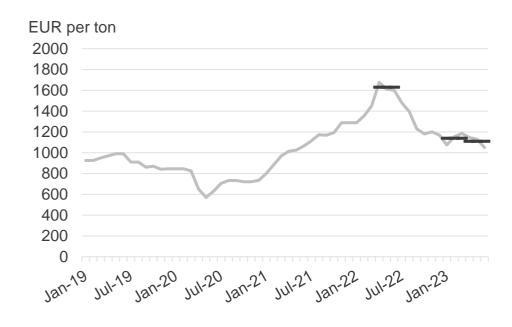
Oil and propylene prices

Crude oil price



%	Q2 23 / Q2 22	Q2 23/ Q1 23
Brent crude oil	-32	-3

Propylene



%	Q2 23/ Q2 22	Q2 23/ Q1 23
Propylene	-32	-3

Source: World Bank Source: World Bank



Operating costs

Breakdown of operating costs H1 2023



